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## INDIKATOR VARIABEL

### **Indicator Sistem Rekrutment (X<sub>1</sub>) menurut Rivai dan Sagala**

1. Mutu karyawan
2. Jumlah karyawan
3. Biaya
4. Memiliki perencanaan dan keputusan strategis tentang perekrutan
5. Fleksibilitas

### **Indicator Budaya Organisasi (X<sub>2</sub>) menurut Trang (2013)**

1. Inovasi dan pengambilan resiko
2. Perhatian terhadap detail
3. Orientasi hasil
4. Individu
5. Orientasi tim

### **Indicator Kompensasi Finansial (X<sub>3</sub>) menurut Hasibuan**

1. Gaji
2. Tunjangan
3. Insentif
4. Asuransi Kesehatan
5. Fasilitas Kantor

### **Indicator Disiplin Kerja (X<sub>4</sub>) menurut Rivai**

1. Kehadiran
2. Ketaatan pada peraturan
3. Ketaatan pada standar kerja
4. Tingkat kewaspadaan tinggi
5. Bekerja etis

### **Indicator Kinerja Pegawai menurut Mangkunegara**

1. Kualitas kerja
2. Kuantitas kerja
3. Tanggung jawab
4. Inisiatif
5. Kerja sama

**KUESIONER PENELITIAN**  
**PENGARUH SISTEM REKRUTMEN, BUDAYA ORGANISASI,**  
**KOMPENSASI DAN DISIPLIN KERJA TERHADAP KINERJA**  
**PEGAWAI BADAN PENDAPATAN DAERAH**  
**DKI JAKARTA**

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Kepada Yth,

Bapak/Ibu Pegawai Badan Pendapatan Daerah  
DKI Jakarta

Di Tempat

Assalamu'alaikum Wr. Wb.

Perkenalkan saya Nabilla, Mahasiswi Universitas Nasional. Saya sedang melakukan penelitian mengenai **“Pengaruh Sistem Rekrutmen, Budaya Organisasi, Kompensasi dan Disiplin Kerja terhadap Kinerja Pegawai Badan Pendapatan DKI Jakarta”** yang berkaitan dengan penulisan Tugas Akhir. Mahasiswi memohon dengan hormat kesediaan Bapak/Ibu untuk meluangkan waktunya dalam mengisi kuesioner, untuk memberikan informasi sesuai dengan yang pernah dirasakan atau dialami pada saat bekerja di Badan Pendapatan Daerah DKI Jakarta

Semua informasi yang didapatkan akan menjadi bahan penelitian secara akademis dan semua jawaban yang diberikan akan dijaga kerahasiaannya.

Setiap jawaban yang diberikan merupakan bantuan yang sangat ternilai harganya bagi peneliti ini, atas perhatian dan bantuannya saya mengucapkan terima kasih.

Hormat saya,

Nabilla

## I. Identitas Responden

Beri tanda *cek-list* () pada jawaban yang mewakili anda sebagai responden pada masing-masing pertanyaan di bawah ini.

1. Nama (boleh dikosongkan)

.....

2. Jenis Kelamin

Perempuan

Laki-Laki

3. Usia

20 – 30 tahun

31 – 40 tahun

41 – 50 tahun

50 tahun keatas

4. Pendidikan Terakhir

SMA/ Sederajat

D3

S1

S2

5. Lamanya Bekerja

Kurang dari 1 tahun

2 – 5 tahun

5 – 10 tahun

Lebih dari 10 tahun



## II. Pendapat Responden

Petunjuk pengisian

Silahkan pilih jawaban yang menurut anda paling sesuai dengan kondisi yang ada di bawah ini dengan tanda *cek-list* () pada pilihan jawaban yang tersedia.

Keterangan :

5 = SS (Sangat Setuju)

2 = TS (Tidak Setuju)

4 = S (Setuju)

1 = STS (Sangat Tidak Setuju)

3 = N (Netral)

### KUISIONER

#### Sistem Rekrutmen (X<sub>1</sub>)

| No                     | Pernyataan   | Jawaban |   |   |    |     |
|------------------------|--|---------|---|---|----|-----|
|                        |  | SS      | S | N | TS | STS |
| <b>Mutu karyawan</b>   |  |         |   |   |    |     |
| 1.1                    | Saya menjalani proses tes tertulis untuk mengetahui keterampilan yang saya miliki.                       |         |   |   |    |     |
| 2.1                    | Saya menjalani proses tes wawancara untuk mengetahui informasi tentang diri saya.                        |         |   |   |    |     |
| <b>Jumlah karyawan</b> |  |         |   |   |    |     |
| 3.1                    | Kantor kota DKI Jakarta merekrut pegawai melalui sumber eksternal seperti memasang iklan dan sebagainya. |         |   |   |    |     |
| 4.1                    | Kantor merekrut calon pegawai melalui sumber internal (berasal dari kantor itu sendiri).                 |         |   |   |    |     |

|     |   |  |  |  |  |  |
|-----|---|--|--|--|--|--|
|     | <b>Perencanaan dan keputusan strategis</b>  |  |  |  |  |  |
| 5.1 | Kantor memiliki tujuan dalam mencari dan menerima calon pegawai yang sesuai dengan kualifikasi nya agar mencapai tujuan yang efektif. |  |  |  |  |  |
| 6.1 | Untuk mencapai proses rekrutmen, calon pegawai harus memiliki kuantitas yang sesuai dengan kebutuhan kantor                           |  |  |  |  |  |
|     | <b>Fleksibilitas</b>  |  |  |  |  |  |
| 7.1 | Kantor memberikan arahan pekerjaan kepada pegawai dengan jelas  |  |  |  |  |  |
| 8.1 | Proses rekrutmen calon pegawai dilakukan secara terbuka dan jelas.  |  |  |  |  |  |

### Budaya Organisasi (X<sub>2</sub>)

| No  | Pernyataan  | Jawaban |   |   |    |     |
|-----|---|---------|---|---|----|-----|
|     |   | SS      | S | N | TS | STS |
|     | <b>Inovasi dan keberanian mengambil risiko</b>  |         |   |   |    |     |
| 1.2 | Kantor menekankan untuk meningkatkan kreativitas agar pekerjaan dapat diselesaikan dengan cepat dan aman.                             |         |   |   |    |     |
| 2.2 | Saya siap mengambil resiko apabila pimpinan mendorong saya untuk meningkatkan inovasi agar pekerjaan dapat diselesaikan dengan cepat. |         |   |   |    |     |
|     | <b>Perhatian terhadap detail</b>  |         |   |   |    |     |
| 3.2 | Pimpinan memberikan arahan kepada saya untuk lebih memperhatikan hal detail dalam pekerjaan dengan akurat.                            |         |   |   |    |     |
| 4.2 | Saya selalu cermat dengan hal-hal kecil dalam mengerjakan tugas.  |         |   |   |    |     |

|      |  |  |  |  |  |  |
|------|--|--|--|--|--|--|
|      | <b>Berorientasi kepada hasil</b>   |  |  |  |  |  |
| 5.2  | Saya terus mengembangkan diri untuk meningkatkan kinerja untuk menunjukkan prestasi dan memperoleh hasil yang akan diterima      |  |  |  |  |  |
| 6.2  | Kantor memberikan fasilitas dalam menunjang penyelesaian pekerjaan secara optimal  |  |  |  |  |  |
|      | <b>Berorientasi kepada manusia</b>   |  |  |  |  |  |
| 7.2  | Saya merasa senang dengan pekerjaan yang saya jalani saat ini karena dapat memberikan manfaat bagi perusahaan sesuai dengan SOP. |  |  |  |  |  |
| 8.2  | Pimpinan selalu memberi kesempatan untuk memperbaiki kesalahan yang telah diperbuat  |  |  |  |  |  |
|      | <b>Berorientasi tim</b>  |  |  |  |  |  |
| 9.2  | Saya berusaha menjalin loyalitas dengan staf divisi lain untuk meningkatkan hasil yang optimal bagi perusahaan                   |  |  |  |  |  |
| 10.2 | Saya selalu senang menyelesaikan tugas dengan kerja sama tim   |  |  |  |  |  |

### Kompensasi Finansial (X<sub>3</sub>)

| No                        | Pernyataan  | Jawaban |   |   |    |     |
|---------------------------|---|---------|---|---|----|-----|
|                           |   | SS      | S | N | TS | STS |
| <b>Gaji</b>               |   |         |   |   |    |     |
| 1.3                       | Saya mendapatkan gaji atas pekerjaan saya setiap bulan secara tepat waktu.                                      |         |   |   |    |     |
| 2.3                       | Gaji yang diterima telah memenuhi kebutuhan dasar.  |         |   |   |    |     |
| <b>Tunjangan</b>          |   |         |   |   |    |     |
| 3.3                       | Setiap tahun pegawai mendapat tunjangan hari raya.  |         |   |   |    |     |
| 4.3                       | Tunjangan yang diberikan sesuai jabatan pegawai.  |         |   |   |    |     |
| <b>Insentif</b>           |   |         |   |   |    |     |
| 5.3                       | Insentif yang diberikan instansi dapat meningkatkan semangat kerja dalam bekerja.                               |         |   |   |    |     |
| 6.3                       | Pemberian insentif kepada saya sesuai dengan peraturan yang berlaku.  |         |   |   |    |     |
| <b>Asuransi Kesehatan</b> |   |         |   |   |    |     |
| 7.3                       | Saya merasa aman dengan adanya asuransi yang diberikan  |         |   |   |    |     |
| 8.3                       | Saya memperoleh asuransi kesehatan yang memadai untuk menjamin kesehatan dan biaya pengobatan beserta keluarga. |         |   |   |    |     |

### Disiplin Kerja (X<sub>4</sub>)

| No                                | Pernyataan  | Jawaban |   |   |    |     |
|-----------------------------------|---|---------|---|---|----|-----|
|                                   |   | SS      | S | N | TS | STS |
| <b>Kehadiran</b>                  |   |         |   |   |    |     |
| 1.4                               | Saya selalu hadir tepat waktu pada jam kerja.                                 |         |   |   |    |     |
| 2.4                               | Saya selalu meminta izin apabila tidak masuk kerja.                           |         |   |   |    |     |
| <b>Ketaatan peraturan kerja</b>   |   |         |   |   |    |     |
| 3.4                               | Saya selalu mengikuti aturan yang berlaku yang telah ditetapkan perusahaan    |         |   |   |    |     |
| 4.4                               | Saya mengerti dan memahami aturan dan sanksi yang telah ditetapkan perusahaan |         |   |   |    |     |
| <b>Ketaatan standar kerja</b>     |   |         |   |   |    |     |
| 5.4                               | Saya selalu bekerja sesuai dengan standar prosedur yang telah diterapkan.     |         |   |   |    |     |
| 6.4                               | Saya selalu mengerjakan tugas dengan penuh. tanggung jawab.                   |         |   |   |    |     |
| <b>Tingkat kewaspadaan tinggi</b> |   |         |   |   |    |     |
| 7.4                               | Saya waspada dalam menggunakan peralatan fasilitas kantor dengan baik         |         |   |   |    |     |
| 8.4                               | Atasan mengawasi pekerjaan yang saya kerjakan                                 |         |   |   |    |     |
| <b>Bekerja etis</b>               |   |         |   |   |    |     |
| 9.4                               | Saya bekerja menggunakan etika dalam perusahaan dan sesama karyawan           |         |   |   |    |     |
| 10.4                              | Saya segera melakukan pekerjaan lain setelah pekerjaan satu selesai           |         |   |   |    |     |

## Kinerja karyawan (Y)

| No   | Pernyataan  | Jawaban |   |   |    |     |
|------|---|---------|---|---|----|-----|
|      |   | SS      | S | N | TS | STS |
|      | <b>Kualitas</b>   |         |   |   |    |     |
| 1.y  | Saya mengerjakan tugas dengan teliti  |         |   |   |    |     |
| 2.y  | Saya dapat menyelesaikan pekerjaan dengan rapi  |         |   |   |    |     |
|      | <b>Kuantitas</b>  |         |   |   |    |     |
| 3.y  | Saya dapat memenuhi beban kerja yang telah ditetapkan pimpinan                                      |         |   |   |    |     |
| 4.y  | Saya selalu menghasilkan kuantitas kerja yang sesuai dengan target                                  |         |   |   |    |     |
|      | <b>Tanggung jawab</b>   |         |   |   |    |     |
| 5.y  | Saya mengerjakan pekerjaan yang sudah ditentukan dengan benar sampai pekerjaan itu selesai          |         |   |   |    |     |
| 6.y  | Saya bersedia lembur kerja jika pekerjaan belum diselesaikan dengan tuntas                          |         |   |   |    |     |
|      | <b>Inisiatif</b>  |         |   |   |    |     |
| 7.y  | Saya diberikan kesempatan berinisiatif sendiri untuk mencapai target kerja yang ditetapkan pimpinan |         |   |   |    |     |
| 8.y  | Saya mempunyai inisiatif dalam melakukan pekerjaan tanpa menunggu perintah dari atasan              |         |   |   |    |     |
|      | <b>Kerja sama</b>   |         |   |   |    |     |
| 9.y  | Saya mudah bekerjasama dengan teman-teman pada bagian atau divisi yang sama maupun divisi lain      |         |   |   |    |     |
| 10.y | Saya bersifat netral terhadap masalah yang terjadi dalam team work                                  |         |   |   |    |     |

## LAMPIRAN

### Coefficients<sup>a</sup>

| Model                | Unstandardized Coefficients |            | Standardized Coefficients | t     | Sig. | Collinearity Statistics |       |
|----------------------|-----------------------------|------------|---------------------------|-------|------|-------------------------|-------|
|                      | B                           | Std. Error | Beta                      |       |      | Tolerance               | VIF   |
| 1 (Constant)         | 3.369                       | 3.316      |                           | 1.016 | .312 |                         |       |
| Sistem Rekrutmen     | .621                        | .170       | .509                      | 3.662 | .000 | .167                    | 5.997 |
| Budaya Organisasi    | .325                        | .088       | .323                      | 3.705 | .000 | .422                    | 2.368 |
| Kompensasi Finansial | .229                        | .087       | .190                      | 2.640 | .010 | .618                    | 1.617 |
| Disiplin Kerja       | -.102                       | .177       | -.077                     | -.579 | .564 | .180                    | 5.568 |

a. Dependent Variable: Kinerja Pegawai

| SISTEM REKRUTMEN (X1) |      |      |      |      |      |      |      |       |
|-----------------------|------|------|------|------|------|------|------|-------|
| X1.1                  | X1.2 | X1.3 | X1.4 | X1.5 | X1.6 | X1.7 | X1.8 | TOTAL |
| 4                     | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 32    |
| 4                     | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 32    |
| 5                     | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 40    |
| 4                     | 5    | 5    | 5    | 5    | 4    | 4    | 4    | 36    |
| 3                     | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 31    |
| 4                     | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 32    |
| 4                     | 4    | 4    | 4    | 5    | 5    | 5    | 4    | 35    |
| 2                     | 2    | 2    | 2    | 2    | 2    | 2    | 2    | 16    |
| 5                     | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 40    |
| 4                     | 4    | 4    | 4    | 5    | 4    | 4    | 4    | 33    |
| 5                     | 4    | 5    | 4    | 4    | 4    | 5    | 4    | 35    |
| 4                     | 4    | 5    | 5    | 4    | 4    | 4    | 4    | 34    |
| 4                     | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 32    |
| 5                     | 5    | 5    | 4    | 4    | 4    | 5    | 4    | 36    |
| 5                     | 5    | 5    | 5    | 4    | 5    | 5    | 4    | 38    |
| 4                     | 4    | 3    | 4    | 4    | 4    | 4    | 4    | 31    |
| 2                     | 3    | 3    | 4    | 4    | 4    | 4    | 3    | 27    |
| 3                     | 4    | 4    | 4    | 5    | 3    | 3    | 4    | 30    |

|   |   |   |   |   |   |   |   |    |
|---|---|---|---|---|---|---|---|----|
| 4 | 3 | 5 | 4 | 4 | 5 | 4 | 4 | 33 |
| 4 | 3 | 3 | 4 | 3 | 4 | 4 | 4 | 29 |
| 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 31 |
| 5 | 5 | 4 | 4 | 4 | 4 | 5 | 4 | 35 |
| 5 | 5 | 4 | 4 | 5 | 4 | 5 | 5 | 37 |
| 5 | 5 | 5 | 4 | 4 | 4 | 4 | 5 | 36 |
| 5 | 5 | 5 | 4 | 4 | 5 | 4 | 5 | 37 |
| 5 | 5 | 4 | 5 | 4 | 4 | 4 | 5 | 36 |
| 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 39 |
| 5 | 5 | 4 | 4 | 4 | 4 | 5 | 5 | 36 |
| 4 | 4 | 4 | 4 | 5 | 4 | 5 | 5 | 35 |
| 5 | 5 | 5 | 4 | 4 | 5 | 4 | 4 | 36 |
| 5 | 5 | 5 | 5 | 4 | 5 | 4 | 4 | 37 |
| 5 | 5 | 4 | 4 | 4 | 4 | 4 | 5 | 35 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 5 | 5 | 4 | 5 | 4 | 4 | 4 | 4 | 35 |
| 5 | 5 | 5 | 5 | 4 | 5 | 4 | 4 | 37 |
| 5 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 35 |
| 5 | 5 | 5 | 4 | 4 | 4 | 3 | 4 | 34 |
| 5 | 5 | 5 | 4 | 4 | 4 | 5 | 4 | 36 |
| 5 | 5 | 5 | 4 | 4 | 5 | 4 | 4 | 36 |
| 4 | 4 | 5 | 5 | 4 | 4 | 4 | 4 | 34 |
| 5 | 5 | 5 | 5 | 4 | 5 | 4 | 4 | 37 |
| 5 | 5 | 4 | 4 | 4 | 4 | 4 | 3 | 33 |
| 4 | 4 | 4 | 4 | 3 | 4 | 3 | 3 | 29 |
| 4 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 33 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 4 | 4 | 4 | 4 | 3 | 4 | 3 | 3 | 29 |
| 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 31 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 4 | 4 | 4 | 3 | 3 | 4 | 4 | 3 | 29 |
| 5 | 5 | 4 | 5 | 3 | 4 | 3 | 3 | 32 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 4 | 4 | 4 | 4 | 3 | 4 | 3 | 3 | 29 |
| 4 | 4 | 4 | 4 | 3 | 4 | 3 | 3 | 29 |
| 4 | 4 | 3 | 4 | 4 | 4 | 4 | 3 | 30 |
| 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 26 |
| 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 33 |
| 4 | 4 | 4 | 4 | 3 | 4 | 3 | 3 | 29 |
| 3 | 3 | 3 | 3 | 4 | 3 | 4 | 4 | 27 |
| 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 31 |
| 4 | 4 | 4 | 4 | 3 | 4 | 4 | 3 | 30 |
| 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 25 |

|   |   |   |   |   |   |   |   |    |
|---|---|---|---|---|---|---|---|----|
| 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 26 |
| 4 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 30 |
| 4 | 4 | 3 | 3 | 4 | 3 | 4 | 4 | 29 |
| 3 | 3 | 3 | 3 | 5 | 3 | 4 | 4 | 28 |
| 3 | 3 | 3 | 4 | 4 | 4 | 4 | 3 | 28 |
| 4 | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 29 |
| 4 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 33 |
| 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 26 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 4 | 4 | 3 | 4 | 3 | 3 | 3 | 3 | 27 |
| 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 24 |
| 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 31 |
| 3 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 26 |
| 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 31 |
| 4 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 33 |
| 4 | 4 | 3 | 4 | 3 | 4 | 3 | 3 | 28 |
| 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 28 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 26 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 25 |
| 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 25 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 4 | 4 | 3 | 3 | 4 | 4 | 3 | 3 | 28 |
| 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 31 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 26 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 33 |
| 4 | 4 | 3 | 3 | 3 | 3 | 4 | 3 | 27 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 31 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 25 |
| 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 28 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 3 | 3 | 3 | 3 | 4 | 4 | 4 | 3 | 27 |
| 4 | 4 | 4 | 4 | 3 | 4 | 4 | 3 | 30 |
| 4 | 4 | 4 | 4 | 5 | 4 | 4 | 5 | 34 |
| 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 24 |
| 4 | 4 | 4 | 4 | 3 | 4 | 3 | 3 | 29 |
| 4 | 4 | 4 | 4 | 3 | 5 | 4 | 3 | 31 |

|   |   |   |   |   |   |   |   |    |
|---|---|---|---|---|---|---|---|----|
| 4 | 4 | 3 | 4 | 4 | 3 | 4 | 4 | 30 |
|---|---|---|---|---|---|---|---|----|

| BUDAYA ORGANISASI (X2) |      |      |      |      |      |      |      |      |       |       |
|------------------------|------|------|------|------|------|------|------|------|-------|-------|
| X2.1                   | X2.2 | X2.3 | X2.4 | X2.5 | X2.6 | X2.7 | X2.8 | X2.9 | X2.10 | TOTAL |
| 4                      | 3    | 4    | 4    | 4    | 4    | 4    | 3    | 4    | 4     | 38    |
| 5                      | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5     | 50    |
| 5                      | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5     | 50    |
| 5                      | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5     | 50    |
| 5                      | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5     | 50    |
| 4                      | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4     | 40    |
| 5                      | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 4     | 49    |
| 1                      | 1    | 2    | 2    | 1    | 1    | 2    | 1    | 2    | 2     | 15    |
| 5                      | 5    | 4    | 4    | 4    | 5    | 5    | 5    | 5    | 5     | 47    |
| 5                      | 5    | 4    | 4    | 5    | 5    | 5    | 5    | 5    | 4     | 47    |
| 5                      | 5    | 4    | 4    | 4    | 5    | 4    | 4    | 5    | 4     | 44    |
| 5                      | 4    | 3    | 4    | 4    | 4    | 4    | 5    | 4    | 4     | 41    |
| 4                      | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4     | 40    |
| 5                      | 4    | 5    | 5    | 5    | 4    | 5    | 5    | 5    | 5     | 48    |
| 5                      | 4    | 4    | 5    | 5    | 5    | 5    | 5    | 5    | 4     | 47    |
| 5                      | 4    | 4    | 5    | 5    | 5    | 5    | 4    | 4    | 4     | 45    |
| 4                      | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4     | 40    |
| 5                      | 5    | 5    | 5    | 5    | 5    | 4    | 5    | 5    | 4     | 48    |
| 5                      | 3    | 4    | 4    | 5    | 4    | 4    | 4    | 4    | 4     | 41    |
| 5                      | 4    | 4    | 4    | 3    | 4    | 4    | 3    | 4    | 4     | 39    |
| 5                      | 5    | 5    | 4    | 3    | 4    | 4    | 4    | 4    | 4     | 42    |
| 5                      | 4    | 5    | 4    | 5    | 4    | 5    | 4    | 3    | 4     | 43    |
| 4                      | 4    | 4    | 5    | 4    | 5    | 3    | 5    | 3    | 3     | 40    |
| 5                      | 4    | 5    | 4    | 4    | 4    | 5    | 4    | 3    | 3     | 41    |
| 5                      | 5    | 5    | 5    | 4    | 5    | 5    | 5    | 3    | 4     | 46    |
| 3                      | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 3     | 38    |
| 4                      | 5    | 4    | 4    | 5    | 5    | 5    | 4    | 4    | 4     | 44    |
| 4                      | 4    | 4    | 4    | 4    | 5    | 4    | 4    | 5    | 4     | 42    |
| 5                      | 4    | 5    | 5    | 5    | 5    | 5    | 4    | 4    | 4     | 46    |
| 5                      | 5    | 4    | 5    | 4    | 4    | 5    | 5    | 4    | 3     | 44    |
| 4                      | 4    | 4    | 5    | 5    | 5    | 5    | 4    | 4    | 4     | 44    |
| 3                      | 5    | 4    | 5    | 4    | 5    | 5    | 5    | 3    | 4     | 43    |
| 4                      | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4     | 40    |
| 4                      | 4    | 4    | 5    | 4    | 4    | 4    | 4    | 4    | 4     | 41    |
| 4                      | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 3    | 3     | 45    |
| 4                      | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 3    | 3     | 38    |
| 5                      | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 4    | 4     | 48    |
| 4                      | 5    | 4    | 5    | 4    | 4    | 4    | 4    | 4    | 4     | 42    |

|   |   |   |   |   |   |   |   |   |   |    |
|---|---|---|---|---|---|---|---|---|---|----|
| 5 | 5 | 4 | 5 | 5 | 5 | 4 | 5 | 3 | 4 | 45 |
| 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 41 |
| 4 | 3 | 5 | 3 | 5 | 3 | 4 | 3 | 3 | 4 | 37 |
| 5 | 4 | 5 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 43 |
| 4 | 4 | 5 | 4 | 5 | 3 | 4 | 4 | 3 | 4 | 40 |
| 5 | 3 | 5 | 4 | 5 | 3 | 5 | 4 | 4 | 4 | 42 |
| 4 | 3 | 4 | 3 | 4 | 3 | 4 | 3 | 4 | 4 | 36 |
| 4 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 39 |
| 5 | 4 | 5 | 4 | 5 | 4 | 5 | 4 | 4 | 3 | 43 |
| 4 | 3 | 4 | 3 | 4 | 4 | 4 | 3 | 4 | 4 | 37 |
| 5 | 4 | 5 | 3 | 5 | 4 | 5 | 4 | 4 | 3 | 42 |
| 5 | 4 | 5 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 41 |
| 5 | 4 | 5 | 3 | 5 | 3 | 5 | 3 | 4 | 4 | 41 |
| 4 | 3 | 4 | 3 | 4 | 3 | 4 | 3 | 3 | 3 | 34 |
| 3 | 4 | 3 | 4 | 3 | 4 | 3 | 4 | 4 | 4 | 36 |
| 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 5 | 4 | 40 |
| 4 | 4 | 4 | 3 | 3 | 4 | 4 | 4 | 3 | 4 | 37 |
| 3 | 3 | 4 | 5 | 3 | 4 | 4 | 4 | 4 | 4 | 38 |
| 3 | 4 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 34 |
| 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 38 |
| 4 | 3 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 38 |
| 3 | 4 | 3 | 3 | 4 | 4 | 3 | 4 | 4 | 4 | 36 |
| 4 | 3 | 3 | 3 | 4 | 4 | 4 | 3 | 4 | 3 | 35 |
| 4 | 3 | 4 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | 34 |
| 4 | 3 | 3 | 3 | 3 | 5 | 3 | 4 | 5 | 4 | 37 |
| 3 | 4 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 32 |
| 4 | 5 | 4 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 39 |
| 4 | 4 | 3 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 40 |
| 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 38 |
| 3 | 3 | 5 | 4 | 4 | 4 | 3 | 4 | 3 | 3 | 37 |
| 4 | 3 | 3 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 37 |
| 3 | 4 | 4 | 3 | 4 | 3 | 4 | 4 | 3 | 3 | 35 |
| 3 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 38 |
| 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 5 | 5 | 41 |
| 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 4 | 3 | 32 |
| 3 | 4 | 3 | 3 | 4 | 3 | 3 | 3 | 5 | 5 | 36 |
| 3 | 4 | 3 | 4 | 5 | 4 | 4 | 4 | 5 | 5 | 41 |
| 4 | 3 | 4 | 4 | 3 | 3 | 3 | 4 | 4 | 4 | 36 |
| 5 | 3 | 4 | 3 | 3 | 4 | 4 | 4 | 4 | 5 | 39 |
| 4 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 41 |
| 4 | 3 | 4 | 3 | 4 | 4 | 4 | 4 | 5 | 5 | 40 |
| 3 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 4 | 5 | 38 |
| 3 | 3 | 4 | 3 | 4 | 3 | 4 | 4 | 4 | 5 | 37 |



|   |   |   |   |   |   |   |   |    |
|---|---|---|---|---|---|---|---|----|
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 40 |
| 5 | 5 | 5 | 5 | 5 | 4 | 5 | 5 | 39 |
| 4 | 4 | 3 | 4 | 4 | 3 | 4 | 4 | 30 |
| 3 | 5 | 4 | 4 | 3 | 3 | 4 | 4 | 30 |
| 3 | 4 | 4 | 4 | 5 | 5 | 5 | 4 | 34 |
| 3 | 2 | 2 | 4 | 3 | 3 | 3 | 4 | 24 |
| 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 30 |
| 4 | 4 | 4 | 4 | 3 | 4 | 5 | 2 | 30 |
| 4 | 3 | 4 | 4 | 3 | 4 | 3 | 3 | 28 |
| 4 | 4 | 3 | 4 | 3 | 4 | 3 | 3 | 28 |
| 4 | 5 | 4 | 4 | 3 | 4 | 4 | 5 | 33 |
| 4 | 4 | 3 | 4 | 4 | 4 | 3 | 3 | 29 |
| 5 | 3 | 3 | 4 | 4 | 4 | 3 | 3 | 29 |
| 4 | 3 | 4 | 4 | 4 | 4 | 3 | 3 | 29 |
| 4 | 4 | 4 | 3 | 5 | 3 | 3 | 3 | 29 |
| 4 | 3 | 3 | 3 | 4 | 3 | 2 | 3 | 25 |
| 4 | 5 | 4 | 4 | 5 | 4 | 2 | 4 | 32 |
| 3 | 3 | 3 | 4 | 5 | 4 | 2 | 5 | 29 |
| 3 | 4 | 3 | 3 | 5 | 3 | 2 | 5 | 28 |
| 4 | 4 | 3 | 3 | 4 | 3 | 2 | 5 | 28 |
| 3 | 4 | 4 | 3 | 5 | 3 | 3 | 5 | 30 |
| 4 | 5 | 3 | 3 | 5 | 3 | 3 | 5 | 31 |
| 5 | 5 | 4 | 3 | 5 | 3 | 5 | 5 | 35 |
| 4 | 5 | 3 | 4 | 5 | 4 | 3 | 5 | 33 |
| 3 | 5 | 4 | 4 | 5 | 4 | 3 | 5 | 33 |
| 3 | 3 | 3 | 4 | 3 | 4 | 3 | 3 | 26 |
| 4 | 4 | 3 | 5 | 3 | 5 | 3 | 4 | 31 |
| 3 | 3 | 4 | 4 | 4 | 4 | 3 | 3 | 28 |
| 5 | 3 | 3 | 5 | 3 | 5 | 4 | 3 | 31 |
| 3 | 3 | 3 | 5 | 3 | 5 | 5 | 4 | 31 |
| 4 | 4 | 4 | 5 | 4 | 5 | 5 | 4 | 35 |
| 4 | 3 | 4 | 4 | 3 | 4 | 5 | 3 | 30 |
| 4 | 3 | 3 | 5 | 3 | 5 | 5 | 3 | 31 |
| 5 | 4 | 4 | 5 | 3 | 5 | 5 | 4 | 35 |
| 5 | 3 | 3 | 5 | 4 | 5 | 5 | 3 | 33 |
| 5 | 3 | 3 | 5 | 3 | 5 | 5 | 3 | 32 |
| 5 | 3 | 4 | 5 | 4 | 5 | 5 | 4 | 35 |
| 3 | 4 | 2 | 3 | 4 | 3 | 3 | 4 | 26 |
| 4 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 26 |
| 3 | 4 | 4 | 4 | 3 | 4 | 3 | 4 | 29 |
| 3 | 3 | 4 | 3 | 4 | 3 | 3 | 3 | 26 |
| 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 25 |
| 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 31 |

|   |   |   |   |   |   |   |   |    |
|---|---|---|---|---|---|---|---|----|
| 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 25 |
| 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 24 |
| 4 | 4 | 3 | 3 | 3 | 3 | 4 | 4 | 28 |
| 3 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 30 |
| 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 24 |
| 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 31 |
| 4 | 3 | 4 | 4 | 4 | 4 | 4 | 3 | 30 |
| 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 25 |
| 4 | 4 | 4 | 3 | 3 | 3 | 4 | 4 | 29 |
| 3 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 30 |
| 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 24 |
| 4 | 4 | 3 | 3 | 4 | 4 | 4 | 4 | 30 |
| 3 | 3 | 4 | 4 | 4 | 4 | 3 | 3 | 28 |
| 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 24 |
| 4 | 3 | 4 | 3 | 4 | 4 | 4 | 4 | 30 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 25 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 3 | 3 | 4 | 4 | 4 | 4 | 3 | 3 | 28 |
| 3 | 4 | 5 | 3 | 4 | 4 | 3 | 4 | 30 |
| 4 | 3 | 4 | 3 | 3 | 3 | 4 | 3 | 27 |
| 4 | 3 | 4 | 4 | 3 | 3 | 4 | 3 | 28 |
| 3 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 29 |
| 4 | 3 | 4 | 4 | 4 | 4 | 4 | 3 | 30 |
| 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 25 |
| 3 | 4 | 3 | 3 | 3 | 3 | 3 | 4 | 26 |
| 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 31 |
| 4 | 3 | 3 | 4 | 3 | 3 | 4 | 3 | 27 |
| 3 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 29 |
| 4 | 3 | 5 | 4 | 3 | 3 | 4 | 3 | 29 |
| 3 | 3 | 4 | 4 | 3 | 3 | 3 | 2 | 25 |
| 4 | 4 | 3 | 4 | 3 | 3 | 4 | 4 | 29 |
| 3 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 23 |
| 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 25 |
| 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 31 |
| 3 | 4 | 5 | 4 | 4 | 4 | 3 | 4 | 31 |
| 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 24 |
| 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 31 |
| 4 | 3 | 4 | 4 | 3 | 3 | 4 | 3 | 28 |
| 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 25 |
| 4 | 3 | 5 | 4 | 4 | 4 | 4 | 4 | 32 |
| 3 | 4 | 5 | 3 | 4 | 4 | 3 | 4 | 30 |
| 3 | 3 | 5 | 3 | 2 | 2 | 2 | 3 | 23 |

|   |   |   |   |   |   |   |   |    |
|---|---|---|---|---|---|---|---|----|
| 4 | 4 | 5 | 3 | 4 | 4 | 4 | 4 | 32 |
| 2 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 24 |
| 3 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 29 |
| 4 | 4 | 3 | 4 | 3 | 3 | 4 | 4 | 29 |
| 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 31 |

| DISIPLIN KERJA (X4) |      |      |      |      |      |      |      |      |       |       |
|---------------------|------|------|------|------|------|------|------|------|-------|-------|
| X4.1                | X4.2 | X4.3 | X4.4 | X4.5 | X4.6 | X4.7 | X4.8 | X4.9 | X4.10 | TOTAL |
| 4                   | 4    | 5    | 3    | 4    | 4    | 3    | 4    | 3    | 4     | 38    |
| 5                   | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5     | 50    |
| 4                   | 5    | 5    | 5    | 5    | 4    | 4    | 3    | 5    | 5     | 45    |
| 4                   | 5    | 4    | 4    | 5    | 4    | 4    | 5    | 5    | 5     | 45    |
| 5                   | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 4     | 49    |
| 4                   | 4    | 4    | 5    | 5    | 4    | 5    | 4    | 5    | 5     | 45    |
| 4                   | 4    | 3    | 4    | 4    | 4    | 4    | 4    | 3    | 3     | 37    |
| 4                   | 4    | 3    | 4    | 4    | 4    | 3    | 4    | 4    | 4     | 38    |
| 4                   | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 3    | 4     | 39    |
| 3                   | 3    | 4    | 4    | 3    | 3    | 3    | 3    | 4    | 3     | 33    |
| 5                   | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5     | 50    |
| 4                   | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 3    | 4     | 39    |
| 5                   | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5     | 50    |
| 4                   | 5    | 4    | 3    | 4    | 4    | 5    | 4    | 5    | 4     | 42    |
| 4                   | 4    | 5    | 4    | 4    | 4    | 4    | 4    | 4    | 4     | 41    |
| 5                   | 3    | 5    | 5    | 4    | 3    | 4    | 3    | 4    | 5     | 41    |
| 4                   | 4    | 5    | 4    | 5    | 4    | 4    | 5    | 4    | 4     | 43    |
| 5                   | 5    | 5    | 5    | 5    | 4    | 4    | 5    | 5    | 5     | 48    |
| 3                   | 2    | 5    | 4    | 5    | 3    | 4    | 5    | 5    | 3     | 39    |
| 3                   | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3     | 30    |
| 4                   | 3    | 3    | 4    | 4    | 3    | 3    | 4    | 4    | 4     | 36    |
| 5                   | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5     | 50    |
| 3                   | 2    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3     | 29    |
| 5                   | 4    | 4    | 4    | 5    | 4    | 4    | 5    | 5    | 5     | 45    |
| 3                   | 4    | 4    | 4    | 4    | 4    | 4    | 5    | 4    | 4     | 40    |
| 5                   | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5     | 50    |
| 4                   | 4    | 4    | 4    | 3    | 4    | 4    | 4    | 5    | 5     | 41    |
| 3                   | 3    | 3    | 3    | 3    | 3    | 4    | 4    | 4    | 4     | 34    |
| 5                   | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5     | 50    |
| 3                   | 3    | 4    | 4    | 3    | 4    | 3    | 2    | 4    | 4     | 34    |
| 4                   | 5    | 4    | 5    | 4    | 5    | 4    | 5    | 4    | 5     | 45    |
| 5                   | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5     | 50    |
| 4                   | 4    | 5    | 5    | 5    | 4    | 4    | 4    | 4    | 4     | 43    |
| 5                   | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5    | 5     | 50    |
| 4                   | 3    | 4    | 3    | 4    | 4    | 4    | 3    | 4    | 4     | 37    |

|   |   |   |   |   |   |   |   |   |   |    |
|---|---|---|---|---|---|---|---|---|---|----|
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 50 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 40 |
| 4 | 4 | 4 | 4 | 5 | 4 | 4 | 3 | 4 | 5 | 41 |
| 4 | 4 | 5 | 4 | 4 | 5 | 4 | 4 | 5 | 4 | 43 |
| 4 | 5 | 5 | 4 | 4 | 4 | 4 | 5 | 5 | 5 | 45 |
| 4 | 4 | 3 | 3 | 4 | 5 | 4 | 5 | 5 | 5 | 42 |
| 4 | 4 | 3 | 3 | 4 | 5 | 4 | 5 | 5 | 5 | 42 |
| 4 | 4 | 3 | 3 | 4 | 5 | 4 | 5 | 5 | 5 | 42 |
| 5 | 5 | 4 | 3 | 4 | 5 | 4 | 5 | 3 | 3 | 41 |
| 5 | 4 | 4 | 5 | 4 | 4 | 3 | 3 | 3 | 4 | 39 |
| 5 | 5 | 5 | 5 | 4 | 4 | 3 | 3 | 4 | 4 | 42 |
| 5 | 5 | 4 | 4 | 4 | 5 | 4 | 5 | 4 | 4 | 44 |
| 4 | 3 | 5 | 5 | 5 | 3 | 5 | 3 | 3 | 4 | 40 |
| 4 | 5 | 4 | 5 | 5 | 4 | 5 | 5 | 5 | 5 | 47 |
| 5 | 5 | 5 | 4 | 4 | 4 | 5 | 5 | 5 | 4 | 46 |
| 4 | 5 | 5 | 5 | 4 | 5 | 5 | 4 | 4 | 4 | 45 |
| 4 | 5 | 3 | 4 | 5 | 4 | 3 | 5 | 5 | 4 | 42 |
| 5 | 5 | 4 | 4 | 4 | 5 | 3 | 3 | 5 | 5 | 43 |
| 5 | 5 | 4 | 5 | 4 | 4 | 5 | 5 | 4 | 5 | 46 |
| 5 | 5 | 5 | 4 | 3 | 4 | 5 | 4 | 4 | 5 | 44 |
| 4 | 3 | 5 | 5 | 4 | 5 | 4 | 4 | 5 | 4 | 43 |
| 5 | 5 | 4 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 39 |
| 4 | 5 | 3 | 5 | 5 | 4 | 5 | 4 | 5 | 4 | 44 |
| 5 | 4 | 5 | 5 | 4 | 3 | 4 | 3 | 4 | 5 | 42 |
| 4 | 5 | 4 | 4 | 3 | 5 | 5 | 4 | 4 | 5 | 43 |
| 5 | 5 | 4 | 3 | 4 | 3 | 5 | 5 | 4 | 5 | 43 |
| 5 | 5 | 5 | 3 | 4 | 3 | 4 | 4 | 5 | 5 | 43 |
| 5 | 5 | 4 | 5 | 5 | 4 | 4 | 5 | 3 | 4 | 44 |
| 4 | 5 | 5 | 5 | 4 | 5 | 5 | 3 | 3 | 5 | 44 |
| 5 | 5 | 4 | 5 | 4 | 5 | 5 | 4 | 5 | 3 | 45 |
| 4 | 5 | 4 | 3 | 5 | 4 | 5 | 5 | 3 | 4 | 42 |
| 5 | 5 | 5 | 4 | 4 | 4 | 3 | 5 | 3 | 4 | 42 |
| 4 | 5 | 5 | 4 | 5 | 5 | 5 | 5 | 4 | 3 | 45 |
| 5 | 4 | 5 | 4 | 5 | 4 | 5 | 4 | 5 | 4 | 45 |
| 5 | 5 | 4 | 3 | 5 | 3 | 3 | 4 | 4 | 3 | 39 |
| 3 | 4 | 4 | 3 | 4 | 5 | 4 | 5 | 5 | 4 | 41 |
| 5 | 4 | 5 | 5 | 4 | 5 | 5 | 5 | 4 | 5 | 47 |
| 5 | 4 | 5 | 5 | 4 | 4 | 5 | 4 | 5 | 4 | 45 |
| 5 | 3 | 4 | 5 | 4 | 5 | 4 | 4 | 4 | 5 | 43 |
| 4 | 4 | 5 | 5 | 4 | 5 | 5 | 4 | 4 | 5 | 45 |
| 5 | 4 | 4 | 4 | 5 | 5 | 4 | 5 | 4 | 3 | 43 |
| 5 | 5 | 4 | 4 | 4 | 5 | 3 | 5 | 3 | 4 | 42 |
| 4 | 4 | 5 | 5 | 5 | 4 | 4 | 4 | 3 | 4 | 42 |



|   |   |   |   |   |   |   |   |   |   |    |
|---|---|---|---|---|---|---|---|---|---|----|
| 5 | 5 | 5 | 4 | 4 | 5 | 5 | 5 | 4 | 5 | 47 |
| 5 | 5 | 4 | 3 | 4 | 4 | 4 | 4 | 3 | 5 | 41 |
| 5 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 41 |
| 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 39 |
| 5 | 5 | 4 | 4 | 4 | 4 | 5 | 5 | 3 | 4 | 43 |
| 3 | 4 | 5 | 5 | 4 | 4 | 4 | 5 | 5 | 5 | 44 |
| 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 39 |
| 4 | 5 | 3 | 3 | 4 | 4 | 4 | 3 | 4 | 4 | 38 |
| 5 | 5 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 43 |
| 5 | 5 | 4 | 5 | 4 | 5 | 4 | 5 | 4 | 4 | 45 |
| 5 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 5 | 5 | 46 |
| 5 | 5 | 5 | 5 | 4 | 4 | 5 | 4 | 5 | 5 | 47 |
| 5 | 5 | 4 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 44 |
| 5 | 5 | 5 | 5 | 5 | 4 | 5 | 5 | 4 | 4 | 47 |
| 5 | 4 | 4 | 5 | 4 | 5 | 4 | 4 | 4 | 4 | 43 |
| 4 | 5 | 4 | 5 | 4 | 5 | 4 | 5 | 5 | 5 | 46 |
| 5 | 5 | 5 | 4 | 4 | 4 | 5 | 4 | 5 | 4 | 45 |
| 5 | 4 | 5 | 4 | 5 | 4 | 5 | 4 | 5 | 4 | 45 |
| 5 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 5 | 4 | 43 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 5 | 42 |
| 5 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 5 | 4 | 43 |
| 5 | 4 | 5 | 4 | 5 | 4 | 5 | 4 | 5 | 5 | 46 |
| 5 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 42 |
| 5 | 4 | 5 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 41 |
| 5 | 5 | 5 | 5 | 4 | 5 | 4 | 4 | 5 | 4 | 46 |
| 5 | 4 | 5 | 5 | 4 | 4 | 5 | 4 | 4 | 4 | 44 |
| 4 | 3 | 5 | 3 | 5 | 3 | 4 | 3 | 4 | 4 | 38 |
| 5 | 4 | 5 | 4 | 5 | 4 | 5 | 4 | 4 | 4 | 44 |
| 5 | 3 | 4 | 3 | 4 | 4 | 4 | 3 | 4 | 4 | 38 |
| 4 | 3 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 38 |
| 4 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 42 |
| 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 5 | 4 | 40 |
| 4 | 3 | 4 | 3 | 4 | 3 | 4 | 3 | 3 | 3 | 34 |
| 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 39 |
| 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 3 | 3 | 37 |
| 4 | 4 | 4 | 3 | 3 | 3 | 4 | 3 | 4 | 3 | 35 |
| 5 | 4 | 5 | 4 | 5 | 4 | 4 | 3 | 4 | 4 | 42 |
| 4 | 3 | 5 | 3 | 4 | 4 | 4 | 4 | 3 | 4 | 38 |
| 3 | 4 | 3 | 4 | 3 | 4 | 3 | 3 | 3 | 3 | 33 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 40 |
| 3 | 3 | 3 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 36 |
| 3 | 4 | 4 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 33 |
| 4 | 3 | 4 | 3 | 4 | 3 | 4 | 4 | 4 | 3 | 36 |

|   |   |   |   |   |   |   |   |   |   |    |
|---|---|---|---|---|---|---|---|---|---|----|
| 4 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 3 | 4 | 36 |
| 3 | 3 | 3 | 3 | 3 | 4 | 3 | 5 | 4 | 3 | 34 |
| 3 | 3 | 4 | 2 | 4 | 4 | 4 | 4 | 4 | 4 | 36 |
| 4 | 4 | 4 | 4 | 3 | 3 | 4 | 3 | 4 | 4 | 37 |
| 4 | 3 | 3 | 4 | 3 | 4 | 3 | 3 | 3 | 3 | 33 |
| 4 | 4 | 4 | 3 | 4 | 4 | 3 | 3 | 3 | 4 | 36 |
| 3 | 3 | 3 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 35 |
| 4 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 5 | 38 |
| 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 2 | 4 | 37 |
| 3 | 3 | 4 | 3 | 4 | 4 | 4 | 3 | 4 | 3 | 35 |
| 4 | 3 | 3 | 3 | 3 | 4 | 3 | 4 | 4 | 3 | 34 |
| 3 | 4 | 3 | 4 | 3 | 4 | 4 | 4 | 3 | 3 | 35 |
| 3 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 38 |
| 3 | 3 | 3 | 3 | 4 | 3 | 5 | 3 | 4 | 3 | 34 |
| 3 | 3 | 2 | 3 | 4 | 4 | 4 | 3 | 4 | 4 | 34 |
| 4 | 4 | 4 | 4 | 3 | 3 | 3 | 4 | 3 | 3 | 35 |
| 3 | 3 | 4 | 4 | 4 | 3 | 3 | 4 | 3 | 4 | 35 |
| 4 | 3 | 3 | 4 | 4 | 3 | 3 | 4 | 4 | 4 | 36 |
| 3 | 3 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 4 | 36 |
| 4 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 3 | 3 | 36 |
| 4 | 3 | 4 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 33 |
| 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 4 | 4 | 33 |
| 3 | 3 | 3 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 36 |
| 4 | 3 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 38 |
| 4 | 3 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 3 | 37 |
| 3 | 3 | 3 | 4 | 3 | 3 | 3 | 4 | 4 | 4 | 34 |
| 3 | 3 | 3 | 3 | 4 | 4 | 3 | 4 | 3 | 3 | 33 |
| 4 | 4 | 4 | 4 | 3 | 4 | 4 | 3 | 3 | 3 | 36 |
| 3 | 3 | 4 | 3 | 3 | 3 | 4 | 4 | 4 | 3 | 34 |
| 3 | 3 | 4 | 3 | 3 | 3 | 4 | 3 | 4 | 4 | 34 |
| 3 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 4 | 4 | 37 |
| 4 | 4 | 4 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 37 |
| 3 | 4 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 4 | 33 |
| 3 | 3 | 3 | 3 | 3 | 4 | 3 | 4 | 4 | 3 | 33 |
| 3 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 3 | 4 | 36 |
| 3 | 3 | 4 | 3 | 3 | 4 | 4 | 4 | 3 | 3 | 34 |
| 3 | 4 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 4 | 37 |
| 3 | 3 | 4 | 3 | 3 | 3 | 4 | 4 | 3 | 4 | 34 |
| 3 | 4 | 3 | 5 | 4 | 4 | 4 | 4 | 4 | 3 | 38 |
| 4 | 3 | 4 | 3 | 4 | 3 | 3 | 4 | 3 | 4 | 35 |
| 3 | 3 | 3 | 3 | 3 | 4 | 4 | 3 | 4 | 4 | 34 |
| 3 | 4 | 3 | 4 | 3 | 4 | 3 | 3 | 3 | 4 | 34 |
| 4 | 4 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 3 | 37 |





|                   |                     |        |        |        |        |        |        |        |        |        |        |        |
|-------------------|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| X2.5              | Pearson Correlation | .556** | .444** | .595** | .426** | 1      | .454** | .669** | .461** | .163   | .142   | .728** |
|                   | Sig. (2-tailed)     | .000   | .000   | .000   | .000   |        | .000   | .000   | .000   | .097   | .149   | .000   |
|                   | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X2.6              | Pearson Correlation | .500** | .615** | .330** | .641** | .454** | 1      | .567** | .674** | .265** | .167   | .772** |
|                   | Sig. (2-tailed)     | .000   | .000   | .001   | .000   | .000   |        | .000   | .000   | .006   | .089   | .000   |
|                   | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X2.7              | Pearson Correlation | .666** | .503** | .657** | .472** | .669** | .567** | 1      | .533** | .073   | .066   | .769** |
|                   | Sig. (2-tailed)     | .000   | .000   | .000   | .000   | .000   | .000   |        | .000   | .459   | .502   | .000   |
|                   | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X2.8              | Pearson Correlation | .511** | .701** | .363** | .667** | .461** | .674** | .533** | 1      | .208*  | .250** | .789** |
|                   | Sig. (2-tailed)     | .000   | .000   | .000   | .000   | .000   | .000   | .000   |        | .033   | .010   | .000   |
|                   | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X2.9              | Pearson Correlation | .206*  | .164   | -.039  | .155   | .163   | .265** | .073   | .208*  | 1      | .657** | .413** |
|                   | Sig. (2-tailed)     | .035   | .094   | .692   | .114   | .097   | .006   | .459   | .033   |        | .000   | .000   |
|                   | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X2.10             | Pearson Correlation | .196*  | .214*  | .021   | .231*  | .142   | .167   | .066   | .250** | .657** | 1      | .421** |
|                   | Sig. (2-tailed)     | .045   | .029   | .833   | .018   | .149   | .089   | .502   | .010   | .000   |        | .000   |
|                   | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| Budaya Organisasi | Pearson Correlation | .759** | .751** | .642** | .740** | .728** | .772** | .769** | .789** | .413** | .421** | 1      |
|                   | Sig. (2-tailed)     | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   |        |
|                   | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |

\*\* . Correlation is significant at the 0.01 level (2-tailed).

\* . Correlation is significant at the 0.05 level (2-tailed).



|                      |                     |       |       |       |       |       |       |       |       |        |
|----------------------|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|--------|
| X3.6                 | Pearson Correlation | .490* | .307* | .328* | .747* | .381* | 1     | .554* | .341* | .764** |
|                      | Sig. (2-tailed)     | .000  | .001  | .001  | .000  | .000  |       | .000  | .000  | .000   |
|                      | N                   | 105   | 105   | 105   | 105   | 105   | 105   | 105   | 105   | 105    |
| X3.7                 | Pearson Correlation | .601* | .248* | .312* | .584* | .144  | .554* | 1     | .213* | .686** |
|                      | Sig. (2-tailed)     | .000  | .011  | .001  | .000  | .144  | .000  |       | .029  | .000   |
|                      | N                   | 105   | 105   | 105   | 105   | 105   | 105   | 105   | 105   | 105    |
| X3.8                 | Pearson Correlation | .255* | .708* | .263* | .215* | .654* | .341* | .213* | 1     | .674** |
|                      | Sig. (2-tailed)     | .009  | .000  | .007  | .027  | .000  | .000  | .029  |       | .000   |
|                      | N                   | 105   | 105   | 105   | 105   | 105   | 105   | 105   | 105   | 105    |
| Kompensasi Finansial | Pearson Correlation | .689* | .696* | .561* | .689* | .659* | .764* | .686* | .674* | 1      |
|                      | Sig. (2-tailed)     | .000  | .000  | .000  | .000  | .000  | .000  | .000  | .000  |        |
|                      | N                   | 105   | 105   | 105   | 105   | 105   | 105   | 105   | 105   | 105    |

\*\* . Correlation is significant at the 0.01 level (2-tailed).

\* . Correlation is significant at the 0.05 level (2-tailed).

#### Reliability Statistics

| Cronbach's Alpha | N of Items |
|------------------|------------|
| .830             | 8          |

#### Correlations

|                          | X4.1 | X4.2   | X4.3   | X4.4   | X4.5   | X4.6   | X4.7   | X4.8   | X4.9  | X4.10  | Disiplin Kerja |
|--------------------------|------|--------|--------|--------|--------|--------|--------|--------|-------|--------|----------------|
| X4.1 Pearson Correlation | 1    | .630** | .526** | .453** | .475** | .373** | .351** | .291** | .203* | .345** | .711**         |

|      |                     |        |        |        |        |        |        |        |        |        |        |        |
|------|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|      | Sig. (2-tailed)     |        | .000   | .000   | .000   | .000   | .000   | .000   | .003   | .038   | .000   | .000   |
|      | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X4.2 | Pearson Correlation | .630** | 1      | .330** | .306** | .405** | .483** | .449** | .450** | .234*  | .370** | .714** |
|      | Sig. (2-tailed)     | .000   |        | .001   | .001   | .000   | .000   | .000   | .000   | .016   | .000   | .000   |
|      | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X4.3 | Pearson Correlation | .526** | .330** | 1      | .473** | .462** | .316** | .430** | .070   | .155   | .230*  | .615** |
|      | Sig. (2-tailed)     | .000   | .001   |        | .000   | .000   | .001   | .000   | .475   | .113   | .018   | .000   |
|      | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X4.4 | Pearson Correlation | .453** | .306** | .473** | 1      | .492** | .385** | .418** | .092   | .177   | .394** | .640** |
|      | Sig. (2-tailed)     | .000   | .001   | .000   |        | .000   | .000   | .000   | .351   | .070   | .000   | .000   |
|      | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X4.5 | Pearson Correlation | .475** | .405** | .462** | .492** | 1      | .385** | .459** | .419** | .306** | .254** | .706** |
|      | Sig. (2-tailed)     | .000   | .000   | .000   | .000   |        | .000   | .000   | .000   | .002   | .009   | .000   |
|      | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X4.6 | Pearson Correlation | .373** | .483** | .316** | .385** | .385** | 1      | .523** | .422** | .281** | .374** | .697** |
|      | Sig. (2-tailed)     | .000   | .000   | .001   | .000   | .000   |        | .000   | .000   | .004   | .000   | .000   |
|      | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X4.7 | Pearson Correlation | .351** | .449** | .430** | .418** | .459** | .523** | 1      | .382** | .363** | .445** | .735** |
|      | Sig. (2-tailed)     | .000   | .000   | .000   | .000   | .000   | .000   |        | .000   | .000   | .000   | .000   |
|      | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X4.8 | Pearson Correlation | .291** | .450** | .070   | .092   | .419** | .422** | .382** | 1      | .378** | .290** | .577** |
|      | Sig. (2-tailed)     | .003   | .000   | .475   | .351   | .000   | .000   | .000   |        | .000   | .003   | .000   |
|      | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X4.9 | Pearson Correlation | .203*  | .234*  | .155   | .177   | .306** | .281** | .363** | .378** | 1      | .463** | .537** |

|                |                     |        |        |        |        |        |        |        |        |        |        |        |
|----------------|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|                | Sig. (2-tailed)     | .038   | .016   | .113   | .070   | .002   | .004   | .000   | .000   | .000   | .000   | .000   |
|                | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| X4.10          | Pearson Correlation | .345** | .370** | .230*  | .394** | .254** | .374** | .445** | .290** | .463** | 1      | .626** |
|                | Sig. (2-tailed)     | .000   | .000   | .018   | .000   | .009   | .000   | .000   | .003   | .000   |        | .000   |
|                | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |
| Disiplin Kerja | Pearson Correlation | .711** | .714** | .615** | .640** | .706** | .697** | .735** | .577** | .537** | .626** | 1      |
|                | Sig. (2-tailed)     | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   |        |
|                | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    |

\*\* . Correlation is significant at the 0.01 level (2-tailed).

\* . Correlation is significant at the 0.05 level (2-tailed).

#### Reliability Statistics

| Cronbach's Alpha | N of Items |
|------------------|------------|
| .852             | 10         |

#### Correlations

|     |                     | Y.1    | Y.2    | Y.3    | Y.4    | Y.5    | Y.6    | Y.7    | Y.8    | Y.9    | Y.10   | Kinerja Pegawai |
|-----|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------------|
| Y.1 | Pearson Correlation | 1      | .648** | .655** | .483** | .560** | .456** | .562** | .405** | .298** | .434** | .797**          |
|     | Sig. (2-tailed)     |        | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .002   | .000   | .000            |
|     | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105             |
| Y.2 | Pearson Correlation | .648** | 1      | .504** | .646** | .414** | .559** | .483** | .500** | .211*  | .513** | .791**          |
|     | Sig. (2-tailed)     | .000   |        | .000   | .000   | .000   | .000   | .000   | .000   | .030   | .000   | .000            |
|     | N                   | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105    | 105             |
| Y.3 | Pearson Correlation | .655** | .504** | 1      | .446** | .494** | .302** | .544** | .372** | .283** | .424** | .726**          |
|     | Sig. (2-tailed)     | .000   | .000   |        | .000   | .000   | .002   | .000   | .000   | .003   | .000   | .000            |



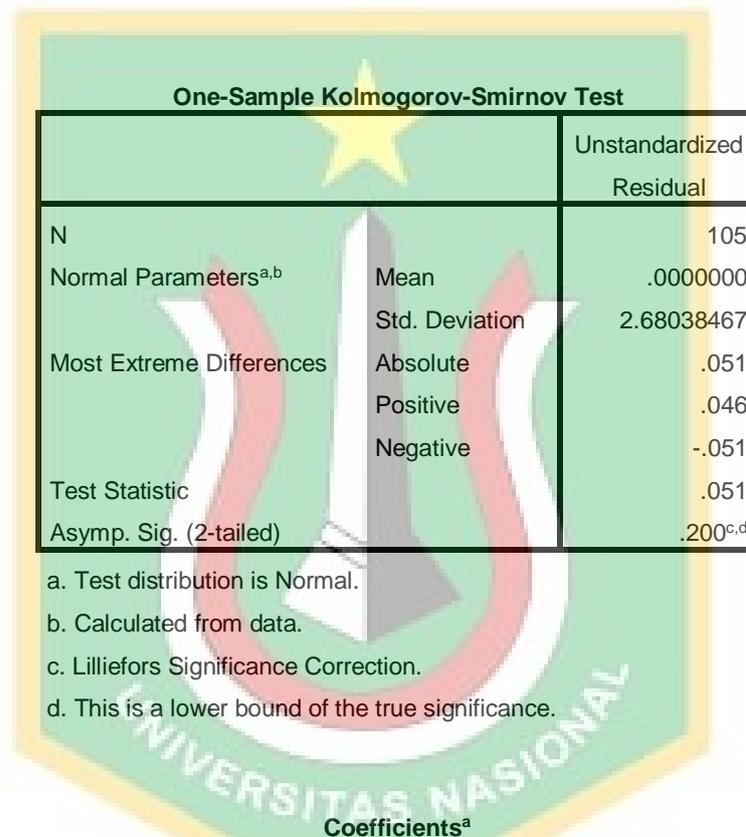
|   |     |     |     |     |     |     |     |     |     |     |     |
|---|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| N | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 |
|---|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|

\*\* . Correlation is significant at the 0.01 level (2-tailed).

\* . Correlation is significant at the 0.05 level (2-tailed).

### Reliability Statistics

| Cronbach's Alpha | N of Items |
|------------------|------------|
| .882             | 10         |



### Coefficients<sup>a</sup>

| Model |                      | Unstandardized Coefficients |            | Standardized Coefficients | t     | Sig. | Collinearity Statistics |       |
|-------|----------------------|-----------------------------|------------|---------------------------|-------|------|-------------------------|-------|
|       |                      | B                           | Std. Error | Beta                      |       |      | Tolerance               | VIF   |
| 1     | (Constant)           | 3.369                       | 3.316      |                           | 1.016 | .312 |                         |       |
|       | Sistem Rekrutmen     | .621                        | .170       | .509                      | 3.662 | .000 | .167                    | 5.997 |
|       | Budaya Organisasi    | .325                        | .088       | .323                      | 3.705 | .000 | .422                    | 2.368 |
|       | Kompensasi Finansial | .229                        | .087       | .190                      | 2.640 | .010 | .618                    | 1.617 |
|       | Disiplin Kerja       | -.102                       | .177       | -.077                     | -.579 | .564 | .180                    | 5.568 |

a. Dependent Variable: Kinerja Pegawai

**Coefficients<sup>a</sup>**

| Model |                      | Unstandardized Coefficients |            | Standardized Coefficients | t      | Sig. |
|-------|----------------------|-----------------------------|------------|---------------------------|--------|------|
|       |                      | B                           | Std. Error | Beta                      |        |      |
| 1     | (Constant)           | -2.473                      | 1.761      |                           | -1.405 | .163 |
|       | Sistem Rekrutmen     | .014                        | .090       | .037                      | .158   | .875 |
|       | Budaya Organisasi    | .018                        | .047       | .056                      | .383   | .702 |
|       | Kompensasi Finansial | .003                        | .046       | .007                      | .057   | .954 |
|       | Disiplin Kerja       | .090                        | .094       | .217                      | .960   | .339 |

a. Dependent Variable: RES2

**Model Summary<sup>b</sup>**

| Model | R                 | R Square | Adjusted R Square | Std. Error of the Estimate | Durbin-Watson |
|-------|-------------------|----------|-------------------|----------------------------|---------------|
| 1     | .824 <sup>a</sup> | .678     | .665              | 2.805                      | 1.797         |

a. Predictors: (Constant), Disiplin Kerja, Kompensasi Finansial, Budaya Organisasi, Sistem Rekrutmen

b. Dependent Variable: Kinerja Pegawai

**Coefficients<sup>a</sup>**

| Model |                      | Unstandardized Coefficients |            | Standardized Coefficients | t     | Sig. |
|-------|----------------------|-----------------------------|------------|---------------------------|-------|------|
|       |                      | B                           | Std. Error | Beta                      |       |      |
| 1     | (Constant)           | 1.607                       | 3.171      |                           | .507  | .613 |
|       | Sistem Rekrutmen     | .511                        | .139       | .418                      | 3.666 | .000 |
|       | Budaya Organisasi    | .318                        | .088       | .316                      | 3.605 | .000 |
|       | Kompensasi Finansial | .226                        | .087       | .188                      | 2.602 | .011 |
|       | Disiplin Kerja       | .043                        | .152       | .031                      | .283  | .778 |

a. Dependent Variable: Kinerja Pegawai

**ANOVA<sup>a</sup>**

| Model |            | Sum of Squares | df  | Mean Square | F      | Sig.              |
|-------|------------|----------------|-----|-------------|--------|-------------------|
| 1     | Regression | 1698.530       | 4   | 424.633     | 56.831 | .000 <sup>b</sup> |
|       | Residual   | 747.184        | 100 | 7.472       |        |                   |
|       | Total      | 2445.714       | 104 |             |        |                   |

a. Dependent Variable: Kinerja Pegawai

b. Predictors: (Constant), Disiplin Kerja, Kompensasi Finansial, Budaya Organisasi, Sistem Rekrutmen

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